

Executive Committee Meeting Agenda

August 24, 2026 | 9:30-11:45 AM

Alameda County Social Services Agency

Area Agency on Aging/Veterans Services Office

Freedom Room, 22225 Foothill Blvd., Hayward, CA 94541

In-Person Meeting

Commissioners must attend in person except when the Chair determines there are "just cause" circumstances as defined by Government Code Sec. 54953.8.3(c). The public is welcome to [participate online](#) or call (888) 715-8170, 8480563# United States (Toll-free).

For questions or connection issues, contact Kim Fogel, krfogel@acgov.org,
(510) 577-3536.

PLEASE NOTE: For online security, Alameda County prohibits the use of AI notetaking applications in County meetings. AI applications will be removed by staff.

Public participation at Commission meetings is encouraged. Individual comments on any single item on the agenda are limited to two minutes. The chosen spokesperson for a group may speak for four minutes.

Schedule is subject to change and all times are approximate.

#1: Welcome

Chair, Commissioners,
Public (9:30-9:40)

- Call to order
- Roll call
- Approval of July Executive Committee Meeting with changes (attached)
- Agenda (attached): Comments, changes, approval

#2: AAA Director Updates

AAA Director and staff
(9:40-10:10)

- Appointment of new Commissioner - Mayor's Conference South
- Holiday Basket Donations 2026
- Farmers Market distribution update
- Status of RFPs and contracts (Attachment: Letter from Service Committee about contracts - in process)
- Mayor's Conference - 12/9/26. Payment of \$75 per attendee - how many and how paid?
- ACA Email - who receives, reviews?
- Commission Chair term - Commissioner eligible for reappointment
- Countywide Area Plan for Older Adults Strategic Planning - 28-32
- SB 1249 Intrastate Funding Formula Update and possible future actions by ACA (Attached: Service Committee letter)
- Possible change of caterers for ACA Meeting
- Orientation packet timeline
- Questions from commissioners

Executive Committee Meeting Agenda (Cont.)

#3: Public Comment -

Attendees (10:10-10:15)

#4: Action Items - All

Commissioners (10:15-10:45)

Previous Action Items:

- Recruitment of non-Commissioners for committees
- Scheduling HICAP open enrollment presentation
- Agenda Tracker and Decision Log - update and maintenance (Attachment: Tracker/Log)

New Action Items:

- Procedure for choosing conference attendees
- Statement recommending qualities/skill set for prospective commissioners
- Agenda format changes:
 - Formulate a statement to be read at the start of ACA general meetings re: question and discussion period (Comments and questions to wait until the end of presentations and limited to 1 minute, with 2 minute discussion period. Unresolved issues to be referred to Executive Committee to add to a subsequent General Meeting agenda).
 - Items stated as: 1) Review 2) Discuss 3) Vote.
 - Guiding Principles and Priorities to be incorporated into every General Meeting packet.
- Approve Commissioner Mayfield for 4C Conference (remaining ACA Events budget is \$6,232).
- Establish contact with each Board of Supervisor's Chief of Staff.
- List of presenters/topics to be prioritized for upcoming ACA Meetings.
- Role of Commission in CWAP 2028 - establish ad hoc Area Plan committee again?

#5: Agenda Building for General Meeting

All Commissioners (10:45-11:00)

- Should commission schedule presentation on the RFP process?
- Present protocol for selection of conference attendees for discussion and vote.

Executive Committee Meeting Agenda (Cont.)

#6: Committee Updates - ACA
Committee chairs (11:00-11:15)

Standing Committees

- Public Relations
- Services Delivery
- Legislative

Ad Hoc Committees

- Orientation (Attached: List of contents)
- Bylaws

#7: Comments/Questions for Items not on agenda
Commissioners/Public (11:15-11:20)

#8: Adjournment (11:20)

Next Executive Committee meeting: September 28, 2026, 9:30a to 11:45a (All schedules subject to change)

Attachments:

Executive Committee Meeting minutes 7/27/26
Service Committee Letter on SB 1249
Service Committee Letter regarding contracts (in process)
Action Log/Decision Log
Draft July ACA General Meeting Minutes (in process)
Orientation Packet

ACA Executive Committee members

- Laura McMichael-Cady
- Denyse McCowan
- Dori Ellis
- Priscilla Banks
- Helen Mayfield

Commission information and updates available [on our website.](#)

Advisory Commission on Aging (ACA) Executive Committee Meeting Minutes

Monday, July 27, 2026 | 9:30 am – 11:30 am

VIRTUAL MEETING: The meeting could not be held in a virtual format due to the unavailability of the necessary technology to support remote participation. As a result, the session proceeded in person as scheduled.

ACA Commissioners

Laura McMichael-Cady (Chair)
Denyse McCowan (Vice-Chair)
Priscilla Banks
Michael Goetz
Dori Ellis

County of Alameda

Jennifer Stephens-Pierre
Kim Fogel
Rhoda Turner

1. CALL TO ORDER

Meeting called to order at 9:31 am
Roll Call of Commissioners
Quorum achieved.

2. APPROVAL OF AGENDA & MINUTES

Both the minutes and the agenda were approved with modifications.

Addendum to the Agenda

1. Name corrections: Priscilla Banks, Helen Mayfield. Additionally, Helen Mayfield is not an ACA Executive Committee member.
2. The agenda sequence was adjusted to prioritize items in alignment with the Director's schedule.

Motion to approve the agenda

(M) Priscilla Banks

Advisory Commission on Aging (ACA) Executive Committee Meeting Minutes

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(S) Denyse McCowan
PASSED

Motion to approve the minutes

(M) Priscilla Banks
(S) Dori Ellis
PASSED

3. AAA DIRECTOR UPDATES

The Director provided an extensive update covering:

US Aging Conference:

- Jennifer described the US Aging Conference as very informative and valuable.
- She appreciated the opportunity to connect with commissioners during the event.
- She noted that the team will compile the conference information into a clear presentation, with Commissioner Ellis assisting. [https://acgovt-my.sharepoint.com/personal/rhoda_turner_acgov_org/_layouts/15/Doc.aspx?sourcedoc={B3A5B0E0-7732-465B-B6B0-59F29D8FC12A}&file=ACA exe notes 7-27.docx&action=default&mobileredirect=true](https://acgovt-my.sharepoint.com/personal/rhoda_turner_acgov_org/_layouts/15/Doc.aspx?sourcedoc={B3A5B0E0-7732-465B-B6B0-59F29D8FC12A}&file=ACA%20exe%20notes%207-27.docx&action=default&mobileredirect=true)
- She clarified that this presentation will be separate from the general meeting presentation.

Action Item

- Staff will prepare a consolidated conference presentation with support from Commissioner Ellis.

RFP:

The Director provided an extensive update on the current RFP cycle, highlighting compliance issues, contract extensions, CDA feedback, and award progress. SSA executed six month extension for contracts performing priority due to timing challenges, but CDA determined the extension did not meet emergency procurement standards, resulting in compliance issues.

Approved / Awarded RFPs:

Medicare Insurance Counseling (HICAP), Legal Assistance, Nutrition, Ombudsman, Information & Assistance, Family Caregiver, and Senior Injury & Fall Prevention.

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Pending:

Supportive Services including transportation, adult day care, senior centers, and other supportive service categories.

Farmer's Market:

- The Director reported significant challenges at the San Leandro Farmers Market voucher distribution, including crowd control issues, conflicts, safety concerns, inability to distribute vouchers, and future relocation of distribution efforts to senior centers with support from city and county partners.
- The Farmers Market voucher distribution event in Dublin was canceled due to safety concerns identified by the Farmers Market Association. Staff are working with local partners to reschedule and implement a safer, more structured distribution plan.

Action Items

- Staff will work with the Farmers Market Association, the Mayor's Office, and Supervisor's Office to develop a safer distribution plan and reschedule the Dublin voucher event.
- AAA will design and implement a revised, more controlled process for future Farmers Market voucher distributions across locations.

Mayor's Conference:

AAA is scheduled to present at the September Mayor's Conference. The presentation will cover AAA operations and the Commission's advisory role.

Action Item

Staff will prepare the AAA presentation for the September Mayor's Conference, including slides and coordination with leadership.

Commission Chair term:

Kim Fogel, AAA Staff, noted that the matter regarding the Commission Chair term is still under review and being researched.

Action Item

AAA staff (Kim Fogel) will continue researching and clarifying the rules regarding the Commission Chair term.

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Questions from Commissioners:

Commissioners posed several questions to the Director regarding contract and procurement processes, communication between AAA, Contracts, and Finance, and clarification on how decisions are made and communicated across departments.

Action Item

Add an in-depth RFP discussion to the next General Meeting agenda.

4. ACTION ITEMS:

Recruitment of non-commissioners for committees

Discussion:

The Commission discussed the ability to include non-commissioners as members of ACA committees. Commissioner McCowan noted a need for a **clear procedure** to guide how non-commissioners may be recruited to serve on committees. It was noted that the current bylaws already allow committees to include community members who may be selected to serve as mentors or committee participants. Commissioners reviewed past practice in which non-commissioners had served on committees and agreed that the Committee Chair may recommend individuals to participate. Members emphasized that those recruited should be encouraged to attend general meetings to stay informed and engaged.

Action Item:

Develop a clear procedure outlining how non-commissioners may be identified, recommended, and added to committees.

Establishing Log for Action and Discussion Items

Discussion:

The committee discussed the need to establish both an Action Log and a Decision/Discussion Log to improve transparency, prevent misunderstandings, and ensure commissioners remain informed. Members noted that recent concerns about communication highlighted the need for consistent documentation of what is discussed, what decisions are made, and what tasks require follow-up. They agreed that these logs should be reviewed by commissioners before general meetings.

Advisory Commission on Aging (ACA) Executive Committee Meeting Minutes

Monday, July 27, 2026 | 9:30 am – 11:30 am

Action Items:

- Develop and implement an Action Log to track follow-up tasks.
- Develop and implement a Decision/Discussion Log to document key discussions and decisions.
- Commissioners will be expected to review the executive Committee minutes, the Action Log, and the Decision/Discussion Log prior to each General Meetings to support transparency and preparedness.

Conference Attendance Protocol

Discussion:

Commissioners expressed concern about transparency in selecting commissioners for conference attendance and agreed that a clear protocol is needed.

Action Item:

Develop a clear protocol outlining how commissioners are selected to attend conferences and present it to the full Commission for review and approval.

5. COMMITTEE CHAIR UPDATES.

No committee chair updates were presented during this meeting.

Ad Hoc Committee

An Orientation Packet proposal was attached for review. Commissioners noted that several components of the orientation materials still require completion, including items needing AAA staff input.

It was noted that the Ad Hoc Committee assigned to review and update the bylaws had previously drafted revisions; however, the updated bylaws were never formally approved. The committee will need to continue its work to ensure the bylaws align with current practice and administrative code requirements. No additional updates were provided.

Action Items:

- Commissioners will review the attached Orientation Packet proposal and identify any additional components needed.
-
- AAA staff and the Ad Hoc Committee will continue refining the Orientation Packet.
- Updates to the Bylaws require further work to align with administrative code requirements.
- Standard Operating Procedures will need continued development and review.

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6. Break

A 10-minute break was taken during the meeting.

7. Strategic Planning Goal Updates

The Strategic Planning Goal Update was not discussed during this meeting. Commissioners noted that this item had been missed in the prior general meeting and would need to be added to the agenda for a future meeting.

Action Item:

Dori will prepare a comprehensive summary of the Strategic Planning Retreat feedback, including prioritized elements.

8. Agenda Building/Announcements

Discussion:

The Executive Committee engaged in an extensive discussion to build the agenda for the next General Meeting. Members reviewed required items, determined the proper sequence, and allocated time for each section. They agreed the meeting should begin with the Director's Update, followed by presentation items, retreat feedback, motions, and committee-related business. Commissioners emphasized the need to correct items missed in the previous general meeting and identified specific agenda topics to carry forward, including the Strategic Planning Retreat feedback, RFP discussion, and review of transparency tools.

General Meeting Agenda – Items and Time Allotted

- Director's Update – 30 minutes
- U.S. Aging Conference Presentation – 20–25 minutes
- Break – 10 minutes
- Strategic Planning Retreat Feedback Review – 20 minutes
- In-Depth RFP Discussion – 20 minutes
- Motions & Action Items
 - Orientation Packet
 - Action Log & Decision/Discussion Log

Advisory Commission on Aging (ACA) Executive Committee Meeting Minutes Monday, July 27, 2026 | 9:30 am – 11:30 am

– Conference Attendance Protocol

Time: 30–40 minutes

• Committee Reports – 10 minutes

- Jennifer noted that ACA activities in November will include the annual Open Enrollment presentation.
- She highlighted the upcoming mid-term election and stated that it will be featured in the Senior Update to help older adults stay informed.
- Jennifer recommended that commissioners be a part of the HICAP PSA, noting it would strengthen ACA outreach to older adults.

8. Adjournment

The meeting was adjourned at 11:52 am.

Comment Letter for SB1249

July 13, 2026

Alameda County Advisory Commission on Aging – **Service Delivery**

Email: AAA@acgov.org

Re: SB 1249 Mello-Granlund Older Californians Act.

To Whom It May Concern,

Thank you for the opportunity to provide comments on the proposal to revise several parts of the SB 1249 Mello-Granlund Older Californians Act.

Our organization strongly opposes the proposed changes and the impact they will have on our organization and the community we serve.

Our mission is to ensure services for older adults remain effective and responsive by advising leadership, monitoring systems, and elevating community input.

As the Alameda County Advisory Commission on Aging (ACA), we envision an Alameda County where every older adult ages with dignity, independence, and equitable access to the resources and care needed to thrive. Our purpose is to advocate for older adults and their caregivers by representing the diversity of the community, engaging community-based organizations, and advising county leadership to advance equitable, accessible, and accountable aging policies, programs and services.

The proposed changes will have negative impact on the following areas:

1. The proposal threatens important congressionally funded federal programs that help address longstanding racial, social, or other disparities or serve underserved communities.
2. The proposal deters participation in federal programs, harming the communities' federal programs were intended to serve.
3. The proposal would force grantees to operate in a shifting environment, making it more difficult to provide vital services to their communities.

On behalf of the ACA, we thank you for considering the impacts presented which particularly affect community-based organizations and care givers in their ability to advance equitable, accessible, and accountable services.

Sincerely,

Service Delivery, Alameda County Commission on Aging

ACA Action Tracker

Description	Origin	Owner/Responsible Party	Priority	Date Initiated	Due Date	Status	Notes
Provide annotated Bylaws with staff feedback	Strategic Planning	Director Stephens-Pierre	High	10/27/2025		Not started	
Develop Orientation Packet & Timeline		PR/Orientation Adhoc Committee		10/27/2025		In Process	Draft outline shared at 7/10/2026 General Meeting. Awaiting information identified as supplied by AAA.
Review and align committee objectives with bylaws	Strategic Planning	All committees	High	10/27/2025		Not started	
Contact the Clerk of the Board of Supervisors to correct list of members and their rightful districts or mayors' area	General Mtg.	Mgmt. Analyst K. Fogel	Medium	2/9/2026		In Process	Contact has been made, but list is still inaccurate
Contact Steven Bocian to discuss briefing the Mayors' Conference	Executive Mtg.	Director Stephens-Pierre	High	2/23/2026	3/9/2026	In Process	Briefing time has been difficult to schedule, but now appears to be at the Mayors' Conference meeting on September 9, 2026 at Concannon Winery, 4590 Tesla Road, CA
Add to General Meeting agenda: Please attend the Mayors' conference meetings if possible	Executive Mtg.	Mgmt. Analyst K. Fogel	Medium	2/23/2026	Ongoing	In Process	
Create and maintain a calendar of upcoming events/actions such as newsletter input posted to the website	Executive Mtg.	AAA staff	High	2/23/2026		Not started	
Update the bylaws to reflect current expectations	Executive Mtg.	Ad hoc committee	High	2/23/2026		In Process	
Develop objectives and responsibilities for ACA Vice Chair	Executive Mtg.	Executive Committee	Medium	2/23/2026		In Process	
Develop/understand procedure for posting ACA documents and recordings	Executive Mtg.	Mgmt. Analyst K. Fogel	Medium	2/23/2026		Not started	
Create ACA Flier	Executive Mtg.	PR/Orientation Adhoc Committee				In process	
Add Vision and Mission Statements to ACA Flier	Executive Mtg.	PR/Orientation Adhoc Committee	Medium	2/23/2026		In Process	
Check on Commissioners' business cards	General Mtg.	Director Stephens-Pierre	Medium	3/9/2026		In Process	Commissioners' information has been submitted to AAA for business card production
Obtain tablets to record information for site visits by Service Delivery Committee members	General Mtg.	Director Stephens-Pierre	Medium	1/12/2026		In Process	AAA has found a way to provide iPads, but need to develop a distribution policy before they can be delivered to Commissioners
Identify actions to increase the awareness and priority of nominating ACA Commissioners by the Mayors' Conference	Executive Mtg.	Commissioner McMichael-Cady	High	4/23/2026		In Process	Discussions included the possibility of moving some positions to the Board of Supervisors and perhaps even eliminating positions if ACA is not successful in engaging the Mayors' Conference more fully
Determine whether Commissioner McMichael-Cady's appointment as Chair can be extended by 3 months	Executive Mtg.	Director Stephens-Pierre	High	4/23/2026	5/11/2026	In Process	
Identify actions assigned to the Executive Committee during the Strategic Planning Retreat	Executive Mtg.	Commissioner McMichael-Cady/ Commissioner Banks	High	6/29/2026			
Establish an agenda format for all General Meetings	Executive Mtg.	Executive Committee	High	6/29/2026		In Process	Discussions ongoing, tentatively agreed upon
Obtain documents listed on the Draft Orientation Packet as those supplied by AAA	General Mtg.	AAA staff	High	7/13/2026		In Process	No due date yet established
Develop documentation on Draft Orientation Packet as those supplied by ACA	General Mtg.	ACA Committee Chairs	High	7/13/2026		In Process	No due date yet established
Review and approve protocol for determining conference and training participation	General Mtg.	Executive Committee	High	7/13/2026	9/14/2026	In Process	Executive Committee developed a proposal for discussion and vote by the ACA
AAA will work with Farmers Market Association, the Mayor's office to develop safe distribution plan for Farmers Market gift card distribution	Executive Mtg.	AAA staff	High	7/27/2026		In Process	Successful distribution at San Leandro. Other sites are in process
Request participation by Commissioners for Farmers Market gift card distribution	Executive Mtg.	Mgmt. Analyst K. Fogel	High	7/14/2026		In Process	Min Feng sent request via email to all Commissioners
Establish a process for including non-ACA members in ad hoc committees	Executive Mtg.	Executive Committee	Medium	7/27/2026		Not started	
Develop Standard Operating Procedures for the ACA	Executive Mtg.	Executive Committee/AAA Staff	Medium	7/27/2026		In Progress	
Develop information to inform ACA conference or training participants how to enroll, pay for, and get reimbursed for participation	Executive Mtg.	Director Stephens-Pierre	Medium	7/27/2026		Not started	Conference attendees must know a priori how to register, including what the expectations are for per diem, travel expenses, etc.

Description	Origin	Owner/Responsible Party	Priority	Date Initiated	Due Date	Status	Notes
Develop action tracking and decision log for ACA	Executive Mtg.	Commissioners Ellis and McCowan	High	7/27/2026		In process	Draft forms shared at August General Meeting and approved. First draft of actions starting in October 25 will be shared at the August Executive Meeting and the September general meeting. Drafts will be sent to all ACA members and AAA staff for editing where information was incomplete or missing in the minutes.
Identify a backup Parliamentarian to cover when Commissioner Guillory is unavailable.	Executive Mtg.	All Commissioners	Medium	7/27/2026		Not started	

Draft

ACA DECISION LOG

Description	Origin	Owner/Responsible Party	Date Initiated	Due Date	Notes
Schedule Strategic Planning update	Strategic Planning	Catherine Payne & Chairman McMichael Cady	10/27/2025	March/April 2026	Strategic Planning replaced the General meeting of the ACA on June 8, 2026
Reach out to Advocacy Trainers	Strategic Planning	Mgmt. Analyst K. Foael	10/26/2025	11/10/2025	Amritpal Gill Briefed the Commission on Advocacy
Conduct SWOT Analysis	Strategic Planning	All Commissioners	10/25/2025	1/12/2026	
Review 2021 Strategic Plan & Countywide Area Plan	Strategic Planning	All Commissioners	10/25/2025	1/12/2026	
Choose mission statement from options reviewed	General Mtg.	All Commissioners	3/9/2026	3/9/2026	Chosen: We envision an Alameda County where every older adult thrives with dignity, independence, and equitable access to the resources and care they need to thrive. Commissioner Guillery voted in as parliamentarian
Add parliamentarian as an official position on ACA	General Mtg.	Chairman McMichael-Cady	3/9/2026	3/9/2026	
Add Events to food budget	General Mtg.	Chairman McMichael-Cady	3/9/2026	3/9/2026	Added
Amend ACA budget to consolidate conferences, travel, training, and retreat; community outreach, supplies; and food for 26/27 budget	General Mtg.	Chairman McMichael-Cady	3/9/2026	3/9/2026	Conferences, etc. - \$9500; Community, etc. - \$1500; Food - \$4000
Extend Executive Committee Meetings to 2 hours	Executive Mtg.	Executive Committee	2/23/2026	2/23/2026	Approved
Complete the Mission Statement Creation Handout	General Mtg.	All commissioners	2/9/2026	4/13/2026	2 Options presented, down selected to one
Recess December meetings of ACA and Committees in December 2026	General Mtg.	Chairman McMichael-Cady	2/9/2026	2/9/2026	Voted on and passed
Complete the Vision Statement Creation Handout	General Mtg.	All commissioners	1/12/2026	2/9/2026	
Clarify legalities of document sharing under the Brown Act	Strategic Planning	Mgmt. Analyst K. Fogel	10/27/2025	2/9/2026	Briefing to ACA General Meeting on 2/9/2026 by Office of the General Council
Encourage Commissioners to send letter of advocacy regarding OMB updates on guidelines for federal assistance	Executive Mtg.	AAA Director	4/23/2026	4/23/2026	Template emailed to Commissioners
Include letter and referenced video re the RFP process in May general meeting packet	Executive Mtg.	Commissioner McMichael-Cady	4/23/2026	5/13/2026	Brief by Director Stephens-Pierre Completed at 6/8/26 Strategic Planning Meeting Priorities were 1. Communications Improvements, 2. Accountability and Collaboration, and 3. Document Accessibility and Transparency.
Brief RFP process to General Meeting	Executive Mtg.	AAA Director	4/23/2026	5/13/2026	
Finalize Purpose Statement	General Mtg.	All committees	4/23/2026	6/8/2026	
Prioritize actions from Strategic Planning Retreat	Executive Mtg.	Executive Committee	6/29/2026		
Determine whether individuals who are not on the ACA can serve as members of ad hoc committees	Executive Mtg.	Director Stephens-Pierre	4/23/2026	5/11/2026	Subject matter experts from outside the ACA may serve as ad hoc committee members

Description	Origin	Owner/Responsible Party	Date Initiated	Due Date	Notes
Send a description of the CSL positions to all Commissioners	Executive Mtg.	Commissioner McMichael-Cadv	4/23/2026		
Provide name of the chair of the California Senior Legislature to Commissioner Banks	Executive Mtg.	Mgmt. Analyst K. Fogel	4/23/2026		
Notify Commissioners that California Senior Legislature applications are due to AAA by 3/31/2026	General Mtg.	Jennifer Stephens-Pierre	3/9/2026	3/9/2026	
Provide fliers for C4A and USAging Conferences to Commissioners	General Mtg.	Mgmt. Analyst K. Fogel	3/9/2026		

ACA ORIENTATION PACKET

Items highlighted in **green** will be supplied by the County

Items highlighted in **yellow** will be delivered by ACA

Composition of the Commission

- Roster of Commission
- Staffing by Area Agency on Aging
- County Commissioners
- Mayors Conference
- Organizational Charts

Slide Decks – *Little bit of History*

- Director's
- Services Delivery --- action: **combining into one presentation**
- **Past six months of meeting agendas and minutes**

Code of Conduct

Roberts Rules of Order

Brown Act

Bylaws

ACA Committees

- Executive Committee
- Legislation
 - California Legislation Association (CLA) Partnership
- Public Relations
- Service Delivery
 - Service Delivery Manual

Standard Operating Procedures

- Governance Oversight and Process
- Appointment process – Commission and Committees
- Duties responsibilities: Commission Chair, Commission Vice Chair, Committee Chairs and Vice Chairs, Parliamentarian
- Definition of Committee responsibilities

- Meeting Operating Protocol: setting agenda, managing action items, information intake and output,
- Operating Calendar (annual recurring events, includes meeting dates, none-meeting dates, annual retreat, orientation dates....)
- County of Alameda Event Calander
- Decision Log
- Action Log
- Acronyms & Vocabulary
- Website- AAA
- Conference Attendance Reimbursement Process
- CLA – process and timeline

Area Plan and current update

- RFP Bidding Process – County Process
- Commissioners' Role in the RFP Process

Grantees – Current

Current Retreat Information

Current Operating Budget

Resources

- Collaborators (RFP -Contractors)
- Service Agencies- Advocacy Non-Profit Organizations (SSC; CCLTSS-[California Collaboration for long term services and support;])
- Funding of the AAA
 - Department of Health and Human Services – Administration on Aging and Administration of Community Living.
 - State of California (California Department on Aging; OMB
 - County of Alameda
- C4A, US Aging, Senior Services Coalition of Alameda County

Current Newsletter